

FULL YEAR OUTTURN BASED ON EXPENDITURE AS AT 30/09/07

ADULTS' HEALTH & WELLBEING	FULL YEAR				Comment/ Risk Areas
	Original Budget £'000	Latest Budget £'000	Forecast Outturn £'000	Variance £'000	
Expenditure	373	609	609	0	
Income	-54	-290	-290	0	
A02 Divisional Management & Adm	319	319	319	0	
Expenditure	452	589	589	0	
Income	-451	-588	-588	0	
A03 Access and Systems Capacity	1	1	1	0	
Expenditure	267	267	267	0	
Income	-267	-267	-267	0	
A04 Preventative Technology	0	0	0	0	
Expenditure	771	815	815	0	
Income	-770	-815	-815	0	
A05 Carers Programme	1	0	0	0	
Expenditure	2,838	2,838	2,891	53	
Income	-99	-99	-99	0	
A09 Elders Assessment & Care Manag	2,739	2,739	2,792	53	
Expenditure	167	167	167	0	
Income	-67	-67	-67	0	
A11 Physical Disabilities Sub divi	100	100	100	0	
Expenditure	1,190	1,190	1,190	0	
Income	-112	-112	-112	0	
A12 Physical Disabilities Assessme	1,078	1,078	1,078	0	
Expenditure	87	87	87	0	
Income	-33	-33	-33	0	
A13 Learning Disabilities Sub Divi	54	54	54	0	
Expenditure	1,035	1,035	1,035	0	
Income	-319	-319	-319	0	
A14 Learning Disabilities Assessme	716	716	716	0	
Expenditure	1,558	1,558	1,483	-75	
Income	-62	-62	-62	0	
A15 Occupational Therapy	1,496	1,496	1,421	-75	
Expenditure	1,131	1,131	1,103	-28	
Income	-520	-520	-520	0	

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	Original Budget £'000	Latest Budget £'000	Forecast Outturn £'000	Variance £'000	
A16 Occupational Therapy - Contrib	611	611	583	-28	
Expenditure	472	472	472	0	
Income	-125	-125	-125	0	
A17 HIV Drugs Alcohol	347	347	347	0	
Expenditure	1,752	1,752	1,700	-52	
Income	-180	-180	-180	0	
A18 Hospital Social Work Teams	1,572	1,572	1,520	-52	
Expenditure	72	72	77	5	
Income	-49	-49	-49	0	
A23 Mental Health Sub Division M&A	23	23	28	5	
Expenditure	2,697	2,697	2,720	23	
Income	-859	-859	-859	0	
A24 Area Mental Health Teams	1,838	1,838	1,861	23	
Expenditure	514	514	494	-20	
Income	-71	-71	-71	0	
A25 Mental Health Day Centres	443	443	423	-20	
Expenditure	87	99	99	0	
Income	0				
A30 Adult Resources Sub Division M	87	99	99	0	
Expenditure	590	528	488	-40	
Income	-1	-1	-1	0	
A31 Physical Disabilities Establis	589	527	487	-40	
Expenditure	481	481	481	0	
Income	-5	-5	-5	0	
A32 Learning Disabilities Day Cent	476	476	476	0	
Expenditure	1,665	1,665	1,645	-20	
Income	-42	-42	-42	0	
A33 Elders Day Centres	1,623	1,623	1,603	-20	
Expenditure	6,450	6,500	6,500	0	Reductions in expenditure have been achieved as a result of a decision not to accept new referrals to the in House Homecare service from March 2007.(services are commissioned from external providers for new clients).The latest forecast is dependant on these reductions being sustained for the rest of the financial year.
Income	-540	-540	-540	0	
A34 Home Care	5,910	5,960	5,960	0	
Expenditure	817				
Income	-234				
A36 Care Alarms	583	0	0	0	

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	Original Budget £'000	Latest Budget £'000	Forecast Outturn £'000	Variance £'000	
Expenditure	284	244	194	-50	
Income	0	-67	-67	0	
A37 Emergency Duty Team	284	177	127	-50	
Expenditure	23,617	23,901	23,827	-74	Substantial efficiencies have been achieved in recontracting for a range of care services. In addition, the introduction of a new national framework for determining eligibility of NHS Continuing care funding is expected to increase income from the NHS as a contribution to the costs of care.
Income	-4,810	-5,104	-5,252	-148	
A42 Elders Commissioning	18,807	18,797	18,575	-222	
Expenditure	18,766	18,834	19,838	1,004	Please see 'Explanation of Significant Variances' Report
Income	-2,565	-2,633	-2,950	-317	
A43 Learning Disabilities Commissi	16,201	16,201	16,888	687	
Expenditure	8,368	8,530	8,743	213	There are continuing cost pressures in residential care although these are being tightly controlled. However this remains a high risk area. Officers are seeking to negotiate a financial risk share arrangement with NHS partners to mitigate these risks.
Income	-1,477	-1,640	-1,713	-73	
A44 Mental Health Commissioning	6,891	6,890	7,030	140	
Expenditure	7,193	7,359	7,273	-86	
Income	-1,470	-1,636	-1,551	85	
A45 Physical Disabilities Commissi	5,723	5,723	5,722	-1	
Expenditure	256	256	199	-57	
Income	-150	-150	-150	0	
A46 HIV Commissioning	106	106	49	-57	
Expenditure	764	764	764	0	
Income	0				
A47 Drugs Commissioning	764	764	764	0	
Expenditure	256	256	256	0	
Income	0				
A48 Alcohol Commissioning	256	256	256	0	
		38,463	38,211	-252	There are more people in temporary accommodation than budgeted for, which leads to higher than expected management costs income. Efficiency savings are also expected in staffing costs with a number of posts being held vacant.
		-34,775	-34,775	0	
A49 Homeless & Hsing Advice Services	0	3,688	3,436	-252	
		16,824	15,634	-1,190	A historic error in the budget setting process has been corrected, involving some double counting of both expenditure and income. A virement form has been completed for approval by Cabinet. This has a nil effect on the net budget.
		-16,746	-15,556	1,190	

FULL YEAR OUTTURN BASED ON EXPENDITURE AS AT 30/09/07

ADULTS' HEALTH & WELLBEING	FULL YEAR				Comment/ Risk Areas
	Original Budget £'000	Latest Budget £'000	Forecast Outturn £'000	Variance £'000	
A50 Supporting People	0	78	78	0	
Expenditure	49	49	49	0	
Income	0				
A53 Strategic Division M&A	49	49	49	0	
Expenditure	615	615	615	0	
Income	-222	-222	-222	0	
A54 Policy and Planning	393	393	393	0	
Expenditure	375	375	375	0	
Income	0				
A55 Quality and Performance	375	375	375	0	
Expenditure	379	379	379	0	
Income	0				
A56 Adult Services IT	379	379	379	0	
Expenditure	402	402	402	0	
Income	-179	-179	-179	0	
A57 Strategic Projects	223	223	223	0	
Expenditure	773	868	868	0	
Income	-91	-25	-25	0	
A58 Technical Resources	682	843	843	0	
Expenditure	619	619	699	80	
Income	0				
A59 Corporate Services	619	619	699	80	
Expenditure	9	9	9	0	
Income	0				
A60 Communications	9	9	9	0	
Expenditure	305	277	277	0	
Income	-274	-274	-274	0	
A65 Personnel Services	31	3	3	0	
Expenditure	1,007	1,035	1,035	0	
Income	-499	-499	-499	0	
A66 Learning and Development	508	536	536	0	
Expenditure	343				
Income	-234				
A67 NVQ Assessment	109	0	0	0	
Expenditure	40	40	27	-13	
Income	0				

FULL YEAR OUTTURN BASED ON EXPENDITURE AS AT 30/09/07

ADULTS' HEALTH & WELLBEING	FULL YEAR				Comment/ Risk Areas
	Original Budget £'000	Latest Budget £'000	Forecast Outturn £'000	Variance £'000	
A68 Supported Employment	40	40	27	-13	
Expenditure	697	707	697	-10	
Income	-24	-24	-24	0	
A71 Finance Services	673	683	673	-10	
Expenditure	141	137	137	0	
Income	0				
A72 Budget Shortfall Contingency	141	137	137	0	
Expenditure	3,422	3,345	3,345	0	
Income	0				
A90 Support Services Holding Accou	3,422	3,345	3,345	0	
Adult Services Total	77,290	80,336	80,484	148	

FULL YEAR OUTTURN BASED ON EXPENDITURE AS AT 30/09/07

CHILDREN'S SERVICES	FULL	YEAR			Comment/ Risk Areas
	Original Budget £'000	Latest Budget £'000	Forecast Outturn £'000	Variance £'000	
Expenditure	3,959	5,120	5,120	0	
Income	-3,931	-5,092	-5,092	0	
G02 Pre-Primary Education	29	29	29	0	
Expenditure	109,026	122,857	122,859	2	
Income	-106,566	-120,409	-120,409	0	
G04 Primary Education	2,460	2,449	2,450	2	
Expenditure	97,520	115,021	115,037	16	
Income	-95,173	-112,674	-112,674	0	
G06 Secondary Education	2,347	2,347	2,363	16	
Expenditure	11,055	15,032	15,032	0	
Income	-10,765	-14,743	-14,743	0	
G08 Special Education	290	290	290	0	
Expenditure	659	735	740	4	
Income	-84	-269	-274	-4	
G10 EYCL M&A	575	466	466	0	
Expenditure	3,044	7,119	7,119	0	
Income	-2,625	-6,506	-6,506	0	
G11 Early Years	419	614	613	0	
Expenditure	2,701	3,002	3,010	8	
Income	-96	-96	-103	-7	
G12 Local Authority Day Nurseries	2,605	2,906	2,907	1	
Expenditure	7,204	7,726	7,726	0	
Income	-7,204	-7,404	-7,404	0	
G13 Childrens Centres	0	323	323	0	
Expenditure	466	639	716	77	
Income	-40	-40	-70	-30	
G14 School Improvement Primary	427	599	646	47	
Expenditure	1,785	2,133	2,576	443	Trading a/c expenditure included in outturn
Income	-298	-394	-840	-446	Trading a/c income included in outturn
G15 Pupil & Student Services	1,487	1,739	1,736	-3	
Expenditure	8,822	9,053	9,053	0	
Income	-5,045	-4,855	-4,855	0	
G16 Special Educational Needs	3,777	4,199	4,199	0	

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	Original Budget £'000	Latest Budget £'000	Forecast Outturn £'000	Variance £'000	
Expenditure	2,128	2,775	3,941	1,166	Trading a/c expenditure included in outturn
Income	-2,116	-2,816	-3,979	-1,163	Trading a/c income included in outturn
G17 Support For Learning Service	12	-41	-38	2	
Expenditure	1,101	1,240	1,251	11	
Income	-421	-444	-458	-14	
G18 Educational Psychology	679	796	794	-2	
Expenditure	429	508	1,129	621	Increased activity due to additional government grant (Parental Engagement)- virements pending
Income	-123	-123	-747	-624	Additional government grant allocation - virements pending
G19 Equalities and Parental Engage	307	386	382	-4	
Expenditure	178	194	194	0	
Income				0	
G20 Governors Services	178	194	194	0	
Expenditure	145	160	182	22	
Income			-23	-23	
G25 Young People & Learning	145	160	160	0	
Expenditure	9,381	1,193	1,269	76	
Income	-8,899	-461	-463		
G26 School Improvement Secondary	483	732	807	74	
Expenditure	3,156	3,629	4,035	406	
Income	-3,156	-3,677	-4,085	-408	
G29 PRU	0	-48	-50	-2	
Expenditure	383	427	490	63	
Income	-10	-10	-73	-63	
G33 E-Learning	373	417	417	0	
Expenditure	893	375	375	0	
Income				0	
G37 Youth & Community Learning M&A	893	375	375	0	
Expenditure	3,981	4,775	5,094	319	Increased activity due to additional government grant (Learning & Skills Council)- virements pending
Income	-3,320	-3,320	-3,639	-319	Additional government grant allocation - virements pending
G38 Lifelong Learning	661	1,456	1,456	0	
Expenditure	5,268	8,530	10,360	-1,830	Increased activity due to additional government grant (Connexions)- virements pending
Income	-1,240	-4,275	-6,104	1,829	Additional government grant allocation - virements pending

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G39 Youth & Connexions Service	4,028	4,256	4,256	0	
Expenditure	1,256	2,042	2,087	45	
Income	-340	-340	-386	-46	
G40 Junior Youth Service	917	1,702	1,701	-1	
Expenditure	720	1,126	1,128	2	
Income		-14	-16	-2	
G42 Community Languages Team	720	1,112	1,112	0	
Expenditure	58	87	87	0	
Income				0	
G43 Out-of-hours Learning & Study	58	87	87	0	
Expenditure		14	14	0	
Income				0	
G44 Extended Schools	0	14	14	0	
Expenditure	910	910	910	0	
Income	-910	-910	-910	0	
G46 Community Premises	0	0	0	0	
Expenditure	216	373	373	0	
Income				0	
G49 Childrens Social Care M&A	216	373	373	0	
Expenditure	1,717	1,838	1,804	-34	
Income	-56				
G50 Child Protection & Reviewing	1,661	1,838	1,804	-34	
Expenditure	677	789	789	0	
Income	-57	-57	-57		
G51 Childrens Resources : Management	620	732	732	0	
Expenditure	1,526	1,724	1,724	0	
Income				0	
G52 Childrens Resources : Resident	1,526	1,724	1,724	0	
Expenditure	2,485	2,832	2,832	0	
Income	-857	-887	-919	-32	
G53 Childrens Resources : Family P	1,628	1,945	1,913	-32	
Expenditure	16,920	17,090	17,266	176	Increase placement use from the independent sector (£559k). Reduction of specialist external residential placements (£-383k).
Income	-1,056	-1,056	-1,214	-158	Additional Unaccompanied Asylum Seeker Children grant. Recovery of overpayments.
G54 Childrens resources : Commissi	15,864	16,034	16,052	18	

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Expenditure	2,047	2,575	2,504	-71	
Income		-203	-203	0	
G55 Children Looked After	2,047	2,373	2,301	-72	
Expenditure	2,403	2,640	2,546	-94	
Income	-165	-165	-165		
G56 Leaving Care	2,238	2,474	2,380	-94	
Expenditure	5,944	7,010	7,210	200	
Income	-12	-223	-223		
G57 Fieldwork	5,932	6,788	6,988	200	
Expenditure	2,110	2,358	2,358	0	
Income	-106	-122	-122	0	
G58 Integrated Services for CWD	2,003	2,236	2,236	0	
Expenditure	307	328	328	0	
Income	-44	-44	-44	0	
G59 Emergency Duty Team	263	284	284	0	
Expenditure	1,501	1,662	1,691	29	
Income	-845	-845	-874	-29	
G60 Youth Offending Service	656	817	817	0	
Expenditure		1,945	1,887	-58	
Income		-1,270	-1,270	0	
G61 Children - Mental Health (CAMHS)	0	675	617	-58	
Expenditure	420	1,139	1,139	0	
Income				0	
G65 SPP M&A	420	1,139	1,139	0	
Expenditure	355	412	412	0	
Income	-163	-220	-220	0	
G67 Commissioned Services	192	192	192	0	
Expenditure	98	257	280	23	
Income	-8	-8	-31	-23	
G68 External Funding & Partnership	90	249	249	0	
Expenditure	35,201	42,069	42,069	0	
Income	-34,465	-41,292	-41,292		
G68 External Funding - Major Govt Grants	736	777	777	0	

Risk: Strategy Partnership and Performance are reported within budget but currently subject to a major review that may result in future variances between operational budgets within the service area.

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	Original Budget £'000	Latest Budget £'000	Forecast Outturn £'000	Variance £'000	
Expenditure	46	47	47	0	Risk: Strategy Partnership and Performance are reported within budget but currently subject to a major review that may result in future variances between operational budgets within the service area.
Income				0	
G69 Communications	46	47	47	0	
Expenditure	169	170	170	0	
Income	-169	-169	-169		
G70 CIS	0	0	0	0	
Expenditure	524	555	555	0	
Income	-5	-5	-5		
G71 Performance Research and Statist	519	550	550	0	
Expenditure	166	231	231	0	
Income	-28	-28	-28		
G72 Programme Management	138	203	203	0	
Expenditure	466	520	520	0	
Income				0	
G73 Quality Audit & Project Managem	466	520	520	0	
Expenditure	201	202	202	0	
Income					
G74 Quality & Performance	201	202	202	0	
Expenditure	696	780	780	0	
Income	-387	-387	-387		
G75 IT Social Care	309	393	393	0	
Expenditure	259	274	236	-38	
Income	-26	-26	-26	0	
G79 Childrens Services Resources M	233	249	210	-38	
Expenditure	439	471	364	-107	Reduction in salary costs - Personal Assistant transferred to other services - virement required
Income					
G80 Information & Support Services	439	471	364	-107	
Expenditure	985	1,079	1,077	-2	
Income	-460	-460	-460		
G81 Building Dev & Tech Service	524	619	617	-2	
Expenditure	11,088	1,964	1,964	0	
Income	-768	-739	-739		
G82 Childrens Services Finance	10,320	1,226	1,226	0	

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	Original Budget £'000	Latest Budget £'000	Forecast Outturn £'000	Variance £'000	
Expenditure	2,440	2,599	2,795	196	Due to restructuring/regrading, agency staff are covering vacant posts. Expenditure re Criminal Records Bureau (CRB) checks.
Income	-224	-224	-275	-51	
G83 Childrens Services HR	2,216	2,374	2,520	146	Additional CRB checks
Expenditure	166	176	73	-103	Staff Vacancy and reduction in HTLA salary costs
Income	-84	-84	-56	28	Reduction in Training & Devel Agency grant
G84 Teacher Recruitment	82	91	17	-75	
Expenditure	1,029	1,043	1,235	192	Increased salaries/Consultants costs/training as a consequence of increased activity.
Income	-449	-449	-624	-175	Increase in Training & Devel Agency grant
G85 Learning & Development	580	594	611	17	
Expenditure	776	860	860	0	
Income	-416	-416	-416	0	
G86 PDC	359	443	443	0	
Expenditure	37	86	86	0	
Income					
G89 Building Schools for the Future	37	86	86	0	
Children' Services Total	76,427	76,271	76,271	0	

FULL YEAR OUTTURN BASED ON EXPENDITURE AS AT 30/09/07

DEVELOPMENT & RENEWAL	FULL YEAR				Comment/ Risk Areas
	Original Budget £'000	Latest Budget £'000	Forecast Outturn £'000	Variance £'000	
Expenditure	2,468	2,646	2,646	0	Virements: To incorporate the projected full costs of the production of the Local Development Framework. This expenditure is fully funded through the application of Planning Delivery Grant.
Income	-935	-1,113	-1,113	0	
J02 Strategy & Innovation	1,533	1,533	1,533	0	
Expenditure	1,735	2,030	2,030	0	
Income	-38	-333	-333	0	
J04 Major Project & Development	1,697	1,697	1,697	0	
Expenditure	2,639	3,145	3,145	0	Virements: To incorporate the costs of: 1.- The digitisation of the Land Charges Register on Acolaid, and the digital back capture of historical data within Land Charges and supporting services. This involves the scanning of approximately 3 million records and will lead to the automation of the complete Land Charges process, realising savings in terms of lower staffing levels and storage costs; 2.- Increased staff costs to support the determination of planning applications in accordance with Best Value performance indicators. Both these items are fully funded through the application of Planning Delivery Grant <u>Risk concerns:</u> Fluctuations in Planning Fee and Land Charge Search income dependent on external factors i.e. the economy and market conditions. Planning Fee income for the first six months of the financial year is above budget. Land charge income, although below target for the first three months is now slightly above estimate after six months.
Income	-2,845	-3,351	-3,351	0	
J06 Development Decisions	-206	-206	-206	0	
Expenditure	2,821	2,821	2,821	0	
Income	-2,656	-2,656	-2,656	0	
J08 External Project Funding	165	165	165	0	
Expenditure	780	780	780	0	
Income	0	0	0	0	
J10 Match Funding	780	780	780	0	
Expenditure	1,119	1,119	1,119	0	
Income	-219	-219	-219	0	
J12 Resources	900	900	900	0	
Expenditure	2,116	2,115	2,115	0	
Income	-176	-176	-176	0	
J14 Management & Support Services	1,940	1,939	1,939	0	
Expenditure	0	433	433	0	
Income	0	0	0	0	
J16 Community Use of Buildings	0	433	433	0	
DEV Development & Renewal	6,809	7,241	7,241	0	

FULL YEAR OUTTURN BASED ON EXPENDITURE AS AT 30/09/07

DEVELOPMENT & RENEWAL HOUSING GENERAL FUND	FULL YEAR				Comment/ Risk Areas
	Original Budget £'000	Latest Budget £'000	Forecast Outturn £'000	Variance £'000	
Expenditure	484	484	484	0	
Income	0	0	0	0	
L02 Housing Associations	484	484	484	0	
Expenditure	1,017	1,012	1,012	0	
Income	-830	-830	-830	0	
L04 Financing	187	182	182	0	
Expenditure	468	0	0	0	
Income	-40	0	0	0	
L06 HGF Advice	428	0	0	0	
Expenditure	877	877	877	0	
Income	0	0	0	0	
L07 HGF Nominations	877	877	876	0	
Expenditure	169,259	169,259	177,601	8,342	A provision of £250K has been made for the impact of any reduction in subsidy occurring during 2007/08. This is based on 2006/07 data.
Income	-169,106	-169,106	-177,125	-8,019	
L08 Housing Benefits	153	153	476	323	
Expenditure	7,465	7,465	7,465	0	
Income	-5,108	-6,558	-6,558	0	
L10 HB Administration	2,357	907	907	0	
Expenditure	37,995	0	0	0	
Income	-34,735	0	0	0	
L12 Homeless Persons	3,260	0	0	0	
Expenditure	81	81	81	0	
Income	0	0	0	0	
L17 Community Development	81	81	81	0	
Expenditure	625	625	625	0	
Income	0	0	0	0	
L18 Service Strategy & Support	625	625	625	0	

FULL YEAR OUTTURN BASED ON EXPENDITURE AS AT 30/09/07

DEVELOPMENT & RENEWAL HOUSING GENERAL FUND	FULL YEAR				Comment/ Risk Areas
	Original Budget £'000	Latest Budget £'000	Forecast Outturn £'000	Variance £'000	
Expenditure	99	99	99	0	
Income	0	0		0	
L21 HGF Grants	99	99	99	0	
Expenditure	337	337	337	0	
Income	0	0	0	0	
L22 HGF Strategic Themes	337	337	337	0	
Expenditure	423	423	428	5	
Income	-262	-262	-262	0	
L26 Private HSG. Improvement	161	161	166	5	
Expenditure	16,824	0	0	0	
Income	-16,746	0	0	0	
L30 Supporting People	78	0	0	0	
HOU Housing Services	9,126	3,905	4,233	328	

FULL YEAR OUTTURN BASED ON EXPENDITURE AS AT 30/09/07

ENVIRONMENT & CULTURE	FULL YEAR				Comment/ Risk Areas
	Original Budget £'000	Latest Budget £'000	Forecast Outturn £'000	Variance £'000	
Expenditure	1,633	1,337	1,337	0	
Income	-1,633	-1,337	-1,337	0	
E01 Management & Support	0	0	0	0	
Expenditure	862	856	856	0	
Income	-919	-855	-855	0	
E10 Street Services Management & /	-57	1	1	0	
Expenditure	25,371	25,135	25,405	270	Variance: Contract cost associated with the termination of the THCRC still to be finalised.
Income	-4,640	-4,668	-4,668	0	
E11 Waste & Cleansing Servies	20,731	20,467	20,737	270	
Expenditure	11,723	11,770	11,770	0	
Income	-1,563	-1,809	-1,809	0	
E12 Transportation & Highways	10,160	9,961	9,961	0	
Expenditure	119	120	120	0	
Income	0	0	0	0	
E13 School Crossing	119	120	120	0	
Expenditure	2,031	1,867	1,867	0	
Income	-2,086	-1,867	-1,867	0	
E14 Local Enforcement Teams	-55	0	0	0	
Expenditure	147	109	109	0	
Income	-146	-108	-108	0	
E20 Environment Control Manager	1	1	1	0	
Expenditure	1,911	2,020	2,020	0	
Income	-249	-359	-359	0	
E21 Trading Standards	1,662	1,661	1,661	0	
Expenditure	6,486	6,647	6,647	0	
Income	-1,022	-1,184	-1,184	0	
E22 Environmental Health	5,464	5,463	5,463	0	
Expenditure	4,899	4,900	4,900	0	Risks: Insufficient Concessionary Fares budget and associated Salary costs
Income	-3	-3	-3	0	
E23 Concessionary Fares	4,896	4,897	4,897	0	

FULL YEAR OUTTURN BASED ON EXPENDITURE AS AT 30/09/07

ENVIRONMENT & CULTURE	FULL YEAR				Comment/ Risk Areas
	Original Budget £'000	Latest Budget £'000	Forecast Outturn £'000	Variance £'000	
Expenditure	1,927	1,907	1,907	0	
Income	-1,927	-1,927	-1,927	0	
E30 Fleet Management	0	-20	-20	0	
Expenditure	4,610	4,575	4,575	0	
Income	-4,610	-4,610	-4,610	0	
E31 Passenger Transport	0	-35	-35	0	
Expenditure	438	423	423	0	
Income	-438	-438	-438	0	
E32 DSO Vehicle Workshop	0	-15	-15	0	
Expenditure	20,620	20,499	20,749	250	Variance: Relating to delay finalising restructuring and transitional cost associated with disposal of buildings
Income	-19,106	-19,008	-19,008	0	
E33 Admin Buildings	1,514	1,491	1,741	250	
Expenditure	548	440	440	0	
Income	-911	-434	-434	0	
E34 Depots	-363	6	6	0	
Expenditure	1,487	1,549	1,549	0	
Income	-1,192	-1,192	-1,192	0	
E35 Creative & Technical Resources	295	357	357	0	
Expenditure	571	821	821	0	
Income	-265	-265	-265	0	
E36 Health & Safety	306	556	556	0	
Expenditure	536	517	517	0	
Income	-252	-252	-252	0	
E37 Corporate Property Services	284	265	265	0	
Expenditure	983	944	944	0	
Income	-1,020	-981	-981	0	
E40 Divisional Management	-37	-37	-37	0	

FULL YEAR OUTTURN BASED ON EXPENDITURE AS AT 30/09/07

ENVIRONMENT & CULTURE	FULL YEAR				Comment/ Risk Areas
	Original Budget £'000	Latest Budget £'000	Forecast Outturn £'000	Variance £'000	
Expenditure	10,713	10,713	10,713	0	Risks: Integrated Idea Stores structure formed from existing Libraries and Life Long Services has resulted in additional transitional costs relating to delays implementing new structure and income reduction.
Income	-1,632	-1,632	-1,632	0	
E41 Idea Stores Management	9,081	9,081	9,081	0	
Expenditure	5,402	5,402	5,402	0	
Income	-693	-693	-693	0	
E42 Sports & Physical Activity	4,709	4,709	4,709	0	
Expenditure	6,773	6,875	6,875	0	
Income	-640	-742	-742	0	
E43 Parks & Open Spaces	6,133	6,133	6,133	0	
Expenditure	1,716	1,716	1,716	0	
Income	-273	-273	-273	0	
E44 Arts & Events	1,443	1,443	1,443	0	
Expenditure	739	733	733	0	
Income	-739	-733	-733	0	
E45 Mile End Park	0	0	0	0	
Environment & Culture	66,284	66,506	67,026	520	
Trading Accounts					
Expenditure	9,776	9,776	9,776		
Income	-9,776	-9,776	-9,776		
E24 Parking Control	0	0	0	0	
Expenditure	2,420	2,420	2,420		
Income	-2,420	-2,420	-2,420		
E25 Street Trading	0	0	0	0	

FULL YEAR OUTTURN BASED ON EXPENDITURE AS AT 30/09/07

CHIEF EXECUTIVE'S	FULL YEAR				Comment/Risk Area
	Original Budget £'000	Latest Budget £'000	Forecast Outturn £'000	Variance £'000	
Expenditure	0	1125	1,125	0	
Income	0	-1125	-1,125	0	
A66 Learning & Development	0	0	0	0	
Expenditure	403	565	565	0	
Income	-299	-299	-299	0	
C02 Participation & Engagement	104	266	266	0	
Expenditure	891	891	891	0	
Income	0	0	0	0	
C04 Local Training & Employment	891	891	891	0	
Expenditure	14,540	15,634	15,634	0	
Income	-14,540	-15,634	-15,634	0	
C06 Neighbourhood Renewal Fund	0	0	0	0	
Expenditure	6,305	6,060	6,060	0	
Income	-4,880	-4,639	-4,639	0	
C08 Community Safety	1,425	1,421	1,421	0	
Expenditure	2,109	2,600	2,600	0	
Income	-2,184	-2,676	-2,676	0	
C14 Communications	-75	-76	-76	0	
Expenditure	762	702	702	0	
Income	0	0	0	0	
C16 Strategy & Performance	762	702	702	0	
Expenditure	2,240	2,240	2,240	0	
Income	-2,240	-2,240	-2,240	0	
C32 Corporate Finance	0	0	0	0	
Expenditure	869	869	869	0	
Income	-869	-869	-869	0	
C34 Internal Audit	0	0	0	0	

FULL YEAR OUTTURN BASED ON EXPENDITURE AS AT 30/09/07

CHIEF EXECUTIVE'S	FULL YEAR				Comment/Risk Area
	Original Budget £'000	Latest Budget £'000	Forecast Outturn £'000	Variance £'000	
Expenditure	30,299	31,749	31,749	0	
Income	-27,468	-27,468	-27,468	0	
C36 Council Tax & NNDR	2,831	4,281	4,281	0	
Expenditure	732	880	880	0	
Income	-732	-732	-732	0	
C38 Procurement	0	148	148	0	
Expenditure	455	455	455	0	
Income	-455	-455	-455	0	
C40 Risk Management	0	0	0	0	
Expenditure	925	925	925	0	
Income	-925	-925	-925	0	
C42 Debtors Income Service	0	0	0	0	
Expenditure	404	404	404	0	
Income	-404	-404	-404	0	
C44 Cashiers	0	0	0	0	
Expenditure	838	838	838	0	
Income	-838	-838	-838	0	
C46 Payments	0	0	0	0	
Expenditure	10,628	13,145	13,145	0	
Income	-10,653	-13,186	-13,186	0	
C48 Information Services	-25	-41	-41	0	
Expenditure	6,073	6,711	6,711	0	
Income	-4,292	-4,292	-4,292	0	
C50 Contact Centre	1,781	2,419	2,419	0	

FULL YEAR OUTTURN BASED ON EXPENDITURE AS AT 30/09/07

CHIEF EXECUTIVE'S	FULL YEAR				Comment/Risk Area
	Original Budget £'000	Latest Budget £'000	Forecast Outturn £'000	Variance £'000	
Expenditure	3,401	3,459	3,459	0	
Income	-3,401	-3,401	-3,401	0	
C52 Legal Services	0	58	58	0	
Expenditure	3,009	3,071	3,071	0	
Income	-136	-235	-235	0	
C54 Scrutiny & Equalities	2,873	2,836	2,836	0	
Expenditure	662	662	662	0	
Income	-329	-329	-329	0	
C56 Registration of Births, Deaths	333	333	333	0	
Expenditure	605	605	605	0	
Income	0	0	0	0	
C58 Electoral Registration	605	605	605	0	
Expenditure	15	15	15	0	
Income	0	0	0	0	
C60 Borough Elections	15	15	15	0	
Expenditure	2,603	2,673	2,673	0	
Income	-310	-381	-381	0	
C62 Democratic Services	2,293	2,292	2,292	0	
Expenditure	1,477	1,475	1,475	0	
Income	-1,477	-1,477	-1,477	0	
C64 Payroll	0	-2	-2	0	
Expenditure	759	759	759	0	
Income	-759	-759	-759	0	
C66 Pensions	0	0	0	0	
Expenditure	520	519	519	0	
Income	-167	-167	-167	0	
C68 Hamlets Youth Training	353	352	352	0	

FULL YEAR OUTTURN BASED ON EXPENDITURE AS AT 30/09/07

CHIEF EXECUTIVE'S	FULL YEAR				Comment/Risk Area
	Original Budget £'000	Latest Budget £'000	Forecast Outturn £'000	Variance £'000	
Expenditure	549	549	549	0	
Income	0	0	0	0	
C70 Work Force to Reflect the Comr	549	549	549	0	
Expenditure	828	1,238	1,238	0	
Income	-828	-1,238	-1,238	0	
C72 H R Operations	0	0	0	0	
Expenditure	1,371	1,370	1,370	0	
Income	-1,305	-1,305	-1,305	0	
C74 H R Strategy	66	65	65	0	
Expenditure	921	1,400	1,400	0	
Income	-810	-1,181	-1,181	0	
C76 Training & Development	111	219	219	0	
Expenditure	1,369	1,369	1,369	0	
Income	0	0	0	0	
C78 Demo Representation & Mgt	1,369	1,369	1,369	0	
Expenditure	4,101	4,271	4,271	0	
Income	-156	-156	-156	0	
C80 Corporate Management	3,945	4,115	4,115	0	
Expenditure	401	475	475	0	
Income	0	0	0	0	
C82 Unapportionable Cent. O/heads	401	475	475	0	
Chief Executive's	20,607	23,292	23,292	0	

FULL YEAR OUTTURN BASED ON EXPENDITURE AS AT 30/09/07

CORPORATE COSTS / CAPITAL FINANCING	Expenditure			Income			Net Variance			Comments/Risks
	Latest Budget	Actual Outturn (c) (before any transfers/ carry forwards)	Variance	Latest Budget	Final Actual Outturn	Variance	Latest Budget	Final Actual Outturn	Variance	
	£000	£000	£000	£000	£000	£000	£000	£000	£000	
Corporate Expenditure	16,760	17,027	267			-	16,760	17,027	267	
Levies & Contributions	2,283	2,283	-			-	2,283	2,283	-	
Capital Financing & Treasury	24,990	23,807	(1,183)	(3,976)	(4,350)	(374)	21,014	19,457	(1,557)	
Asset Rentals	-	-	-	(19,587)	(19,587)	-	(19,587)	(19,587)	-	
Expenditure/(Income)	44,033	43,117	(916)	(23,563)	(23,937)	(374)	20,470	19,180	(1,290)	Overall surplus resulting from increased investment income